ANNUAL BUDGET for the year ending December 31, 2022

Newcastle Place

A Lifespace Community

GAAP Balance Sheet

Total Assets	128,379
Total Liabilities	122,305
Total Equity	6,074
Total Liabilities and Equity	128,379

GAAP Operating Statement

Payanua	
Revenues Independent Living Fees	\$10,116
Entrance fees earned/cancellation penalties	721
Skilled nursing, assisted living fees and memory support, net	10,513
	21,350
Expenses	
Operating expenses:	
Salaries and benefits	9,469
General and administrative	4,389
Plant operations	1,206
Housekeeping	166
Dietary	1,676
Medical and other resident care	441
Depreciation	145
Interest	2,296
	19,788
Deficit of revenues over expenses	1,562
Net Assets Beginning of Year	4,512
Net Assets End of Year	6,074

Cash Flow Statement

Cash Flows from Operating Activities

Change in Net Assets	1,562
Adjustments to Reconcile Changes in Net Assets to: Net Cash Provided by Operating Activities: Entrance Fees Earned Depreciation Changes in Operating Assets and Liabilities: Accounts and Other Receivables, Inventories, and Prepaid Insurance and Other * Trade Accounts Payable and Accrued Liabilities * Net Cash Provided by Operating Activities	(721) 145 - - - 986
Cash Flows from Investing Activities	
Purchases of Property and Equipment	(1,874)
Cash Flows from Financing Activities	
Payment on Long-Term Debt Proceeds from Entrance Fees Refunds of Refundable Entrance Fees Net Cash Provided by Financing Activities	6,318 (3,984) 2,334
Net Increase in Cash Equivalents	1,446
Cash Equivalents - Beginning of Year Cash Equivalents - End of Year	5,498 6,944

^{*} Lifespace does not budget for working capital changes.

Capital Expenditures

Plant	1,317
Environmental Services	18
Culinary	70
Information Technology	65
General & Administrative	70
Leisure Services	8
Skilled Nursing	179
Assisted Living	65
Home Health	82
Total	1,874

Pricing for Higher Levels of Living

Private rates:

Memory Support - \$7,700 / month

Assisted Living - Ranges from \$5,559 to \$6,517 / month

Skilled Nursing - \$424 / daily

1.1.2022 Pricing

			_			
Type	Sq. Feet	Model	1 MF	2 MF	2022 Net Entry Fee 70%	2022 Market Rate
North Campus-CARRI	AGE HOME	5				
Gull - I	1718	2BR	6,059	6,865	460,256-477,188	470,256-488,188
Swan - II	1718	2BR	6,059	6,865	\$460,256	470,256
South Campus- CARRI	AGE HOM	ES				
Magnolia	1830	2BR	6,059	6,865	441,873-455,129	451,873-465,129
Cedar	1854	2BR	6,059	6,865	454,276	464,276
Dogwood	1854	2BR	6,059	6,865	441,319-454,276	451,319-464,276
Birch	1857	2BR	6,059	6,865	455,129	465,129
Maple	1905	2BR	6,212	7,018	441,873-455,129	451,873-465,129
Great Oak	1913	2BR	6,212	7,018	455,129	465,129
Elm	1972	2BR	6,212	7,018	466,238	476,238
Fig	1982	2BR	6,212	7,018	441,873-466,237	451,873-471,237
North Campus- APARTMENTS	Sq.	Model	1 MF	2 MF	2022 Net	2022 Market Date
Finch- Special	Feet 633	1BR	3,049	4,443	Entry Fee 90% 232,975	2022 Market Rate 242,975
Sparrow-Traditional	786	1BR	3,231	4,625	255,532	265,532
Wren-Classic	849	1BR	3,596	4,990	299,485	309,485
Robin-Standard	965	2BR	4,661	6,055	361,909-390,149	371,909-400,149
Dove-Classic	1045	2BR 2BR	5,261	6,655	406,700-422,920	416,700-432,920
Cardinal-Deluxe	1296	2BR 2BR	5,656	-		
			-	7,050	459,154	469,154
Oriole-2BR Den Owl - 3BR Grand	1400 1368	2BR 3BR	6,060 6,254	7,454 7,648	482,281 485,622-495,144	492,281 495,622-505,144
2BR Combo	1266	2 BR	6,843	8,237	455,125	465,125
South Campus - APAR		Z DK	0,043	0,237	455,125	403,123
Valley	904	1BR/D	3,354	4,748	238,822-255,609	248,822-265,609
Meadow	1035	2BR	4,463	5,857	376,198	386,198
Shore	1159	2BR	5,130	6,524	386,177-401,624	396,177-411,624
Glen	1212	2BR 2BR	5,130	6,987	438,155	448,155
	ļ		-	-	·	•
The Prairie	1604	3BR	5,900	7,294	423,135-501,458	433,135-510,458

<u>Notes</u>

- Pricing Effective 1/1/2022
- > Second Person Fee \$1,394
- > Carriage Homes Second Person Fee \$806
- Market Entry Fee vs Net Entry Fee: Market Entry fee has a built-in incentive, Apartments & Carriage homes are eligible for \$10,000 quick close incentive